



To: **Committee of the Whole**

Agenda Section: Corporate Services
Division: Engineering, Planning and Environment
Department: Solid Waste Management

Item Number: CCW - 16-357

Meeting Date: October 25, 2016

Subject: Organics Processing Facility – Recommendation for Project Delivery Method

Recommendation

That Item CCW 16-357, dated October 25, 2016, regarding the Organics Processing Facility – Recommendation for Project Delivery Method, be received; and

That the Organics Processing Facility be advanced utilizing a Design-Build-Operate project delivery method; and

That staff issue the Request for Information (RFI) and preliminary business case as generally outlined within Item CCW 16-357.

Executive Summary

This item follows *Item CCW 16-266 – Organics Processing Facility – Project Delivery Method* (August 9, 2016) which presented a technical memorandum from GHD Limited (GHD), the County's consultant on this project outlined various project delivery methods and potential contractual arrangements for the Organics Processing Facility (OPF). GHD recommended that the County utilize a Design-Build-Operate (DBO) procurement method, consistent with other municipal facilities developed by the cities of Guelph, Hamilton, Toronto, Surrey, and Calgary.

Further to this, public consultation was undertaken this fall, and included a survey seeking feedback specifically on the project delivery method for the OPF, a neighbouring landowner meeting held on September 8, 2016, and public drop-in sessions held on September 20, 2016. Representatives from GHD were available at all sessions to answer questions and further explain the procurement process for both the Materials Management Facility (MMF) and the Organics Processing Facility (OPF). Response to the survey exceeded expectations with 128 valid responses received. Analysis is provided in this item, however it is noted that 50% of respondents supported the recommended approach. Submitted comments (which are provided in Schedule 4 of this item) most often related to siting and general commentary on the project.

It is recommended that the County move forward with procuring a DBO arrangement for the OPF. County ownership would allow for input into design and control of operations while minimizing risk associated with long-term pricing. Processing operations, which involve some specialization, would be undertaken by the contractor, at least for a period following commissioning.

OPF project development will continue with a Request for Information (RFI) to be released later this fall. The purpose of this process will be to seek information on technology and organics management options – effectively allowing the County and our consultant to become more informed. This will include, with County Council's direction on the project delivery method, seeking information on potential DBO options at 2976 Horseshoe Valley Road West, Springwater, and other options such as the continuation of export. Information obtained through this process will be outlined in the preliminary business case, set to be completed by spring 2017.

Background/Analysis/Options

The purpose of this Item is to present details of public consultation undertaken in regard to the project delivery method for the Organics Processing Facility (OPF), seek County Council's direction on the recommended approach, and provide information on moving forward with the procurement process and preliminary business case. This is further to the following items:

Item CCW 16-165 – Solid Waste Management Infrastructure Projects – Development Strategy (May 24, 2016)

- overview of the process and updated project work plan for development of a co-located Materials Management Facility (MMF) and OPF at 2976 Horseshoe Valley Road West, Springwater
- recommendation that the MMF be advanced following a traditional Design-Bid-Build (DBB) procurement process
- recommendation that procurement be open to all organic processing technologies (such as anaerobic digestion)

Item CCW 16-266 – Organics Processing Facility – Project Delivery Method (August 9, 2016)

- included an additional technical memorandum prepared by the County's consultant, GHD Limited (GHD), outlining specific information on procurement of organics processing facilities
- provided an overview of various ownership and financing models, key considerations for the County (including risk), and outlined GHD's recommendation that the facility be delivered via a Design-Build-Operate (DBO) method

Previous staff reports regarding development of both the OPF and MMF, consultants' technical reports, communication material from public information and consultation sessions, and minutes of Community Engagement Committee meetings can be found publicly at www.simcoe.ca/errc.

Public Consultation

Feedback on the OPF project delivery method was sought via a brief survey which was made available online and by hard copy at drop-in sessions. This survey sought feedback on various considerations for ownership and operation of the OPF and the recommended delivery method, DBO. As procurement-related matters can be challenging to understand, a presentation summarizing material in Item CCW 16-266 was also prepared to go alongside the survey.

The draft survey and presentation were reviewed by the Community Engagement Committee (CEC) and their recommendations were quite helpful in simplifying and explaining the more technical information. For reference, the presentation and hard copy of the survey (the on-line version contained the same questions but was formatted for the webpage) are provided as Schedules 1 and 2, respectively. Minutes from the CEC meeting held on September 6, 2016 can be found on the project webpage.

Presentation Summary

As outlined in Schedule 1, the presentation provided response to two common questions:

What is project delivery method?

- It is the arrangement for designing, building, and operating which gives consideration to who will finance, own, and operate the facility.

Why consult on procurement arrangements for the OPF?

- The County has committed to consulting with the public and stakeholders at various stages in project development. Feedback on the OPF project delivery method is being sought before procurement begins.

Various procurement methods and arrangements for ownership and operation were summarized as outlined below in Table 1.

Table 1: Summary of Project Delivery Method Options

Project Delivery Method	Financing	Owner	Operator
Design-Bid-Build (DBB)	County	County	County
Design-Build (DB)	County	County	County
Design-Build-Operate (DBO) <i>(recommended option)</i>	County	County	Private
Build-Own-Operate-Transfer (BOOT)	Private → County	Private → County	Private → County
Design-Build-Own-Operate (DBOO)	Private	Private	Private

The presentation also provided the following information from GHD on the recommended project delivery method, DBO, outlined to be the most reasonable option for this facility.

- consistent with County objectives in terms of ownership, funding, technology, and operation
- utilizing this model, the County would own the facility but contract design, construction, and operation to a single vendor
- organics facilities that used a variation of this approach:
 - City of Guelph's Organic Waste Processing Facility
 - City of Hamilton's Central Composting Facility
 - City of Toronto's Disco Road Organics Processing Facility (AD)
 - City of Toronto's Dufferin Organics Processing Facility (AD)
 - City of Surrey's Organics Biofuels Facility Project (in construction; AD)
 - City of Calgary's Organic Waste Composting Facility
 - Region of Peel's organics facility (in development; AD)

Notification of Consultation Opportunity

Notification that the County was seeking feedback on the OPF delivery method included the following:

- notification by letter sent on August 25, 2016 to 500 m landowners (included invitation to landowner meeting on September 8, 2016);
- newspaper advertisements County-wide on September 8 and 15;
- media release on September 12 outlining the County was soliciting feedback on the survey and the date of the drop-in sessions;
- e-mails sent to project contact list on September 9 and October 3;
- letters sent to Aboriginal communities and various stakeholders (member municipalities, the separated cities of Barrie and Orillia, the Ministry of the Environment and Climate Change (MOECC), and local Conservation Authorities); and
- information provided on the County's main website, the OPF webpage, and through social media (Facebook and Twitter) up until October 4, 2016.

In addition, staff conducted media interviews to discuss this consultation opportunity and the procurement of organics processing technology.

Neighbouring Landowner Meeting – September 8, 2016

A meeting for neighbouring landowners located within 500 m of the property boundary was held on September 8, 2016, with 24 near neighbours (representing 15 properties) in attendance. It was intended that this meeting would provide near neighbours – those potentially most impacted by the facility – the opportunity to hear GHD's presentation firsthand, ask questions, and discuss ownership and operation of the OPF directly with the consultant and staff prior to the public drop-in sessions. The format was a facilitated round table discussion. To ensure meaningful and respectful dialogue, the County retained a professional facilitator to assist with the arrangements and to be present at the meeting.

For reference, notes from the September 8, 2016 neighbouring landowner meeting are included as Schedule 3. Note that a draft copy of these notes was sent to landowners for review and comment on their completeness. One response was subsequently received and the notes were amended as noted on page 1.

As outlined in Schedule 3, discussion at this meeting included:

- purpose of this consultation and why staff were seeking feedback on procurement-related matters;
- staff committing to providing, where possible, three weeks' notice for upcoming neighbouring landowner meetings and that feedback would be sought on revising start times for these meetings;
- clarification on various matters unrelated to procurement (note that the meeting notes have been organized according to topic of discussion). This included anaerobic digestion, the siting process and forestry, on-site storage, and buffer distances/site plan; and
- how follow-up would be undertaken – meeting notes would be sent within two weeks of the meeting and questions and responses added to the FAQs (where information had not already been provided). Note that meeting notes were sent on September 19 and 20, 2016 for comment, final version was mailed to all neighbouring landowners on September 30, 2016. Seven questions and responses have also been added to the FAQs.

In addition, a facility tour has been organized for November 2, 2016. Residents living within 500 m of the property have been invited to join staff and Dr. Tej Gidda from GHD on a tour of Guelph's Waste Resource Innovation Centre (aerobic composting facility) and City of Toronto's Disco Road Green Bin Facility (anaerobic digestion facility). Although technology has not been determined for the County's OPF, we are offering this tour for near neighbours to provide a better understanding of these types of facilities – what facilities look like, daily operations, and technology employed (such as odour control and processing).

Drop-in Sessions – September 20, 2016

Staff and representatives from GHD were available from 2 to 4 pm and 6 to 8 pm on September 20, 2016 to answer questions and discuss the procurement of the OPF. The purpose of these informal sessions was to assist residents with completing the survey (both hard copies and online versions were available) and explain the more technical information presented on-line. In total, 25 residents and stakeholders attended (total for both sessions).

Survey Results and Analysis

The deadline for submission of the survey was October 4, 2016, enabling compilation and analysis of feedback for provision to County Council in this item. Direction is being sought on the project delivery method in preparation for the first procurement opportunity related to the organics facility, a Request for Information (RFI), set to be released in November.

For reference, survey results are presented in their entirety in Schedule 4. A total of 203 responses were submitted through this process. For consideration in the following analysis of results, the survey had to be completed in part or in whole and a valid name and mailing address were required (it was outlined on the survey that comments and personal information provided may be included in reports, in whole or in part, to County Council). It is noted that multiple submissions were received from some respondents. For the purpose of the analysis, these were considered as one response with data from the last submission considered for analysis if preceding submissions provided different answers. All responses, including the multiple submissions and comments, are provided for County Council's consideration in Schedule 4.

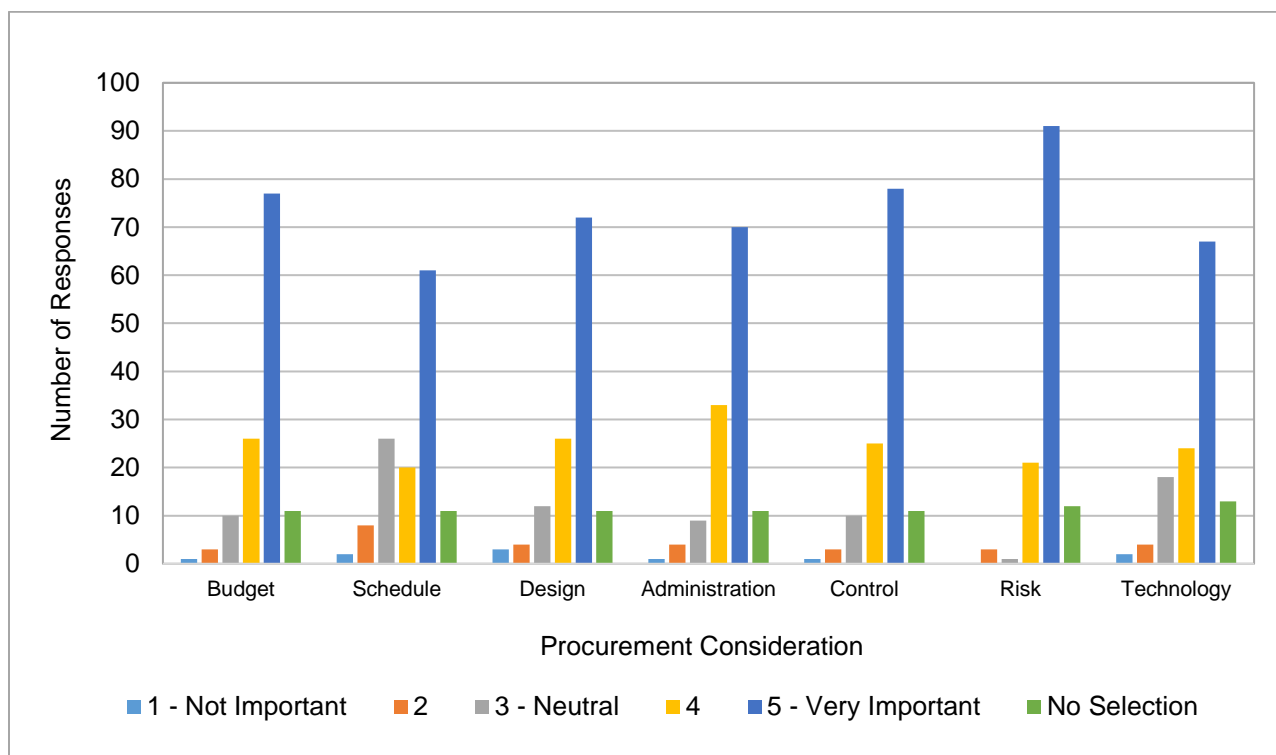
In summary, 128 responses were included in the following analysis (16 surveys were not completed, 10 were without a name or valid mailing address, and 49 surveys were multiple submissions).

As noted in Item CCW 16-266, in determining the best-suited model for OPF procurement, there are a number of key considerations. Each project/municipality is unique and there is no set method for delivery. Key considerations are not independent of one another and finding an effective balance is fundamental to the decision-making process.

The survey requested that respondents rate the importance on a scale of 1 to 5 (1 being “Not Important” and 5 being “Very Important”) of seven key considerations for procurement (outlined in Schedule 1, page 9).

Chart 1 is provided as a summary of the response.

Chart 1: Summary of Response – Rating of Procurement Considerations



As noted in the chart above, all considerations were most often rated 4 or 5. Consideration for schedule, technology, and administration requirements appear slightly less important than risk, control, and budget.

Presented below in Table 2 is a summary of responses received to Questions 2 and 3 of the survey.

- Question 2 – *Do you agree with the consultant's recommendation to utilize a Design-Build-Operate procurement model?*
- Question 3 – *Alternate options (if 'no' selected for Question 2). The following selected option should be the preferred project delivery method.*

Table 2: Summary of Responses – Selected Project Delivery Method for OPF

Description	Number of Surveys Considered	% of respondents selected project delivery method						
		DBO	DBB	DB	BOOT	DBOO	Other	No response ¹
All responses	128	50%	5%	2%	2%	13%	20%	9%
<i>Breakdown by address</i>								
Landowners 500 m from property	16	31%	6%	-	6%	19%	25%	13%
Landowners 500 m to 1,000 m from property	20	30%	5%	5%	-	10%	35%	15%
County resident outside of 1,000 m radius from property	79	59%	5%	1%	1%	10%	15%	8%
Respondent outside of County	13	46%	-	-	-	31%	15%	8%

Note:

1. No response provided to either Question 2 or 3.

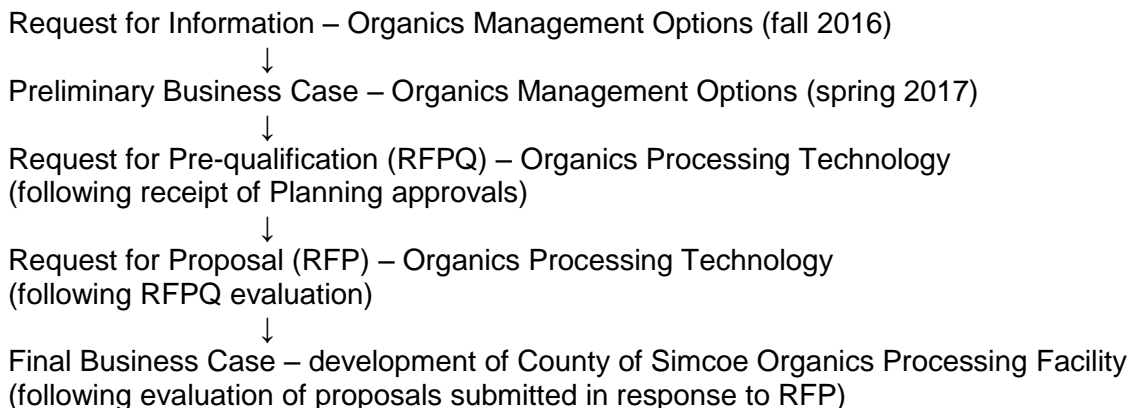
Comments submitted with surveys have been provided for County Council's consideration in Schedule 4, noting that many were related to siting and general commentary on the project. Where respondents selected "Other" to Question 3, comments were most often provided.

Recommendation

In consideration of GHD's recommendation, the methodology employed by other municipalities developing this type of infrastructure, and feedback obtained from the public, it is recommended that the County procure the OPF through a three-step Design-Build-Operate (DBO) model, allowing for open consideration of technologies such as aerobic composting and anaerobic digestion. This model will allow for input into design and control of operations while minimizing risk associated with long-term pricing. Processing operations, which involve some specialization, would be undertaken by the contractor, at least for a period following commissioning.

Going Forward

With direction on the project delivery method for the OPF, the procurement process for this facility will be initiated. It is anticipated to occur in three stages, with a segmented business case presented to County Council as follows:



The RFI will follow similar methodology to work completed for the 2010 Solid Waste Management Strategy (*Phase 2 Task F: Diversion and Disposal Options*) and furthered in the initial viability study for the OPF undertaken in 2012 (presented in *Item CS 12-095 – Central Composting Facility Viability Assessment Report and Next Steps*, June 13, 2012). As some time has passed – and as a measure of prudence – all organics management options will be re-examined via the RFI and preliminary business case. It is anticipated that based on the response to the RFI, various alternatives related to development of a County-owned facility at 2976 Horseshoe Valley Road West, Springwater, will be examined (i.e. aerobic composting systems versus anaerobic digestion technologies) and, in addition, consideration extended to other organics management options presently available (such as the continuation of export).

It is anticipated that the RFI will be released in November, with the results presented in the preliminary business case this spring. Direction on the preferred option will be sought prior to furthering work on the RFPQ and RFP, set to be released upon receipt of Planning approvals (as outlined in *Item CCW 16-165 – Solid Waste Management Infrastructure Projects – Development Strategy* (May 24, 2016).

Financial and Resource Implications

To date, approximately \$178,000 has been spent on development of the Organics Processing Facility (to end of August 2016). Remaining 2016 expenses relating to project development are estimated to be \$129,000 (includes revised estimate from GHD on remaining 2016 engineering costs). Project costs, including those for the MMF, have been previously provided in *Item CCW 16-301 – Solid Waste Management Infrastructure Projects – Project Update* (September 13, 2016).

Relationship to Corporate Strategic Plan

In regards to long-term processing of organics, the Solid Waste Management Strategy recommended development of a centralized composting facility within the County. Public input indicated support for in-County processing as well as for the addition of pet waste and diapers to the program.

Reference Documents

Item CCW 16-165 (May 24, 2016) Solid Waste Management Infrastructure Projects – Development Strategy

Item CCW 16-266 (August 9, 2016) – Organics Processing Facility – Project Delivery Method

Item CCW 16-301 (September 13, 2016) – Solid Waste Management Infrastructure Projects – Project Update

Attachments

Schedule 1 – Presentation – *Organics Processing Facility (OPF) & Materials Management Facility (MMF) – Procurement Strategy* (GHD Limited, September 2016)

Schedule 2 – Survey (hard copy) – *We want your feedback – Project Delivery Method – Organics Processing Facility*

Schedule 3 – Notes from neighbouring landowner meeting held September 8, 2016

Schedule 4 – Organics Processing Facility – Project Delivery Method Survey Results



for CCW 16-357
Schedule 1.pdf



for CCW 16-357
Schedule 2.pdf



for CCW 16-357
Schedule 3.pdf



for CCW 16-357
Schedule 4.pdf

Prepared By: Stephanie Mack, P.Eng., Special Projects Supervisor

Approvals:

Rob McCullough, Director, Solid Waste Management
Debbie Korolnek, P.Eng., General Manager, EPE
Trevor Wilcox, General Manager, Corporate Performance
Mark Aitken, Chief Administrative Officer

October 7, 2016
October 7, 2016
October 16, 2016
October 17, 2016

Organics Processing Facility (OPF) & Materials Management Facility (MMF)



Procurement Strategy

September 2016



Presented By:
Tej Gidda, Ph. D., P. Eng.
Brian Dermody, P. Eng.



Where are we in project development?

- Procurement stage of overall project



What is procurement?

- Procurement is the process for obtaining goods, services, and construction
- This stage includes the selection of vendors for design, construction, and organics processing technology for the MMF and OPF

What is project delivery method?

- It is the arrangement for designing, building, and operating which gives consideration to who will finance, own, and operate the facility

Why consult on procurement arrangements for the OPF?

- The County has committed to consulting with the public and stakeholders at various stages in project development
- Feedback on the OPF project delivery method is being sought before procurement begins

How will the two facilities be developed?

- Delivery method and timing for the MMF and OPF will be considered separately
 - MMF – a building for temporary storage and consolidation of material
 - OPF – involves specialized equipment, will be a more complex process

Project Delivery – MMF

- Design-Bid-Build (DBB) most conventional approach for transfer facilities – straightforward building design and facility operation, no technology involved
- Will retain an engineering firm to develop detailed design and specifications
- Design work will consider receiving, management of material on-site, and shipment of materials offsite
- Operation and maintenance is anticipated to be by the County following commissioning

Project Delivery – OPF

- Procurement more complex – will consider many variables such as incoming material, what is produced (such as compost or fertilizer), odour control, expansion ability and other design features
- Council direction provided to expand allowable technology options to include:
 - Aerobic Composting – decomposition of organic matter using microorganisms that require oxygen
 - Anaerobic Digestion (AD) – decomposition of organic matter by microorganisms in the absence of oxygen generating methane gas

Project Delivery – OPF

- Three-staged procurement:
 - Request for Information (RFI)
 - Request for Pre-Qualification (RFPQ)
 - Request for Proposal (RFP)
- Impacts:
 - Longer overall timeframe
 - Segmented business case:
 - Preliminary business case – early 2017
 - Final business case – early 2018

Project Delivery – OPF

- Common project delivery methods for developing organic processing facilities are consistent with other municipal infrastructure projects
- Typically leads to a Design-Build approach, where technology vendor is part of the overall team
- Several key considerations – they are not independent of one another

Project Delivery – OPF

Key Consideration	Factors and Discussion Points
Budget	<ul style="list-style-type: none">considers who will pay for the construction and operation of the facility
Schedule	<ul style="list-style-type: none">considers the number of steps and timing for facility development
Design	<ul style="list-style-type: none">considers that the County could have some input into design
Administration	<ul style="list-style-type: none">considers the level of effort required by the County to manage partners and contracts
Control	<ul style="list-style-type: none">considers that the County could maintain some control over operations
Risk	<ul style="list-style-type: none">considers the ability to provide ongoing service, environmental performance, and consistent long-term pricing
Technology	<ul style="list-style-type: none">considers that more advanced technologies may require a contractor to operate the OPF

Project Delivery Methods

Project Delivery Method	Financing	Owner	Operator
Design-Bid-Build (DBB)	County	County	County
Design-Build (DB)	County	County	County
Design-Build-Operate (DBO) <i>(recommended option)</i>	County	County	Private
Build-Own-Operate-Transfer (BOOT)	Private → County	Private → County	Private → County
Design-Build-Own-Operate (DBOO)	Private	Private	Private

Recommendation

- Design-Build-Operate (DBO) method most reasonable for County OPF
 - Consistent with County objectives in terms of ownership, funding, technology, and operations
 - Utilizing this model, the County would own the facility but contract design, construction, and operation to a single vendor
- Organics facilities that used a variation of this approach:
 - City of Guelph's Organic Waste Processing Facility
 - City of Hamilton's Central Composting Facility
 - City of Toronto's Disco Road Organics Processing Facility (AD)
 - City of Toronto's Dufferin Organics Processing Facility (AD)
 - City of Surrey's Organics Biofuels Facility Project (in construction; AD)
 - City of Calgary's Organic Waste Composting Facility
 - Region of Peel's organics facility (in development; AD)

Next Steps for OPF Procurement

- Consultation on OPF project delivery method to occur this fall, seeking feedback from neighbouring landowners and the public
- Feedback deadline – October 4, 2016
- Summary of feedback received and final recommendation to County Council for their direction prior to RFI
- RFI to be released in November



We want your feedback

Project Delivery Method - Organics Processing Facility (OPF)

September 2016

On August 23, 2016, County Council received Item CCW 16-266 which outlines options and key considerations for the procurement of the OPF. County Council will provide direction this fall on the recommendation to employ a Design-Build-Operate procurement model.

As part of this process, we are seeking input from the public.

What is procurement?

Procurement is the process for obtaining goods, services, and construction.

This stage in project development includes the selection of vendors for design, construction, and organics processing technology for the MMF and OPF.

What is project delivery method?

It is the arrangement for designing, building, and operating which gives consideration to who will finance, own, and operate the facility.

Why consult on procurement arrangements for the OPF?

The County has committed to consulting with the public and stakeholders at various stages in project development. Feedback on the OPF project delivery method is being sought before procurement begins.

More information on procurement of the facilities can be found at simcoe.ca/opf:

- **Item CCW 16-266**
Organics Processing Facility - Project Delivery Method
- **Consultant's memo**
Information from the County's consultant on the recommendation for OPF delivery method
- **Consultant's presentation**
Presentation outlining information in the memo noted above

Notice of Collection, Use and Disclosure

Notice of Collection, use and Disclosure Personal information is being collected pursuant to Section 28 of the Municipal Freedom of Information and Protection of Privacy Act (MFIPPA), and will be used for the purposes of garnering public input into development of the Organics Processing Facility and Materials Management Facility Project. Your comments and personal information provided will form part of the project record and may be included in reports, in whole or in part, to County Council and/or other published documents.

Contact Information: Your name and address must be provided in order for your responses and comments to be evaluated and included in the upcoming report to Council.

Name: _____

Address: _____





We want your feedback

P.2

1) 7 Key Considerations - Factors and discussion points

For the project delivery method, please rate the level of importance for each of the seven key considerations listed below:

	Not Important 1	2	Neutral 3	4	Very Important 5
Budget					
• Considers who will pay for the construction and operation of the facility	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Schedule					
• Considers the number of steps and timing for facility development	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Design					
• Considers that the County could have some input into design	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Administration					
• Considers the level of effort by the County to manage partners and contracts	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Control					
• Considers that the County could maintain some control over operations	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Risk					
• Considers the ability to provide ongoing service, environmental performance, and consistent long-term pricing	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Technology					
• Considers that more advanced technologies may require a contractor to operate the OPF	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Are there other considerations related to the project delivery method that should be included?

2) Consultant's recommendation

Do you agree with the consultant's recommendation to utilize a Design-Build-Operate procurement model?

YES ☐ NO ☐

If 'no' is selected, please continue to Question 3 (next page).





We want your feedback

P.3

3) Alternate options (if 'no' selected for Question 2)

The following selected option should be the preferred project delivery method.

- ☐ Design-Bid-Build (DBB)
- ☐ Design-Bid (DB)
- ☐ Build-Own-Operate-Transfer (BOOT)
- ☐ Design-Build-Own-Operate (DBOO)
- ☐ Other (please provide description below)

Do you have any other comments regarding the project delivery method for the OPF?

Thank you for your feedback

Submit a copy by email to: Jillian.fairchild@simcoe.ca, or by mail to:

Project Delivery Method - Organics Processing Facility (OPF)

County of Simcoe
1110 Highway 26
Midhurst, Ontario
L9X 1N6



Responses must be received by **October 4, 2016.**

Accessible formats or communication supports are available upon request.



County of Simcoe
Solid Waste Management
1110 Highway 26,
Midhurst, Ontario L0L 1X0

Main Line (705) 726-9300
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simcoe.ca



Environmental Resource Recovery Centre
2976 Horseshoe Valley Road West, Springwater

Neighbouring Landowner Meeting
Thursday, September 8, 2016, 6:00 pm
Final Meeting Notes and Follow-up

General Details

- Facilitator – Sue Cumming, Cumming+Company
- In attendance:
 - from County Council – Warden Marshall, Deputy Warden Dowdall, Councillor Allen (Springwater)
 - from GHD Limited (County's consultant) – Tej Gidda, Brian Dermody
 - from County of Simcoe – Debbie Korolnek, Rob McCullough, Stephanie Mack
- Format – Sue Cumming provided introduction, some comments/questions from neighbours, presentation by GHD Limited on Organics Processing Facility (OPF) project delivery (20 minutes), questions followed
- Time started – 6:20 pm. Note – two residents were in attendance at 6:00 pm. Their agreement was sought to delay the meeting start until the others arrived (which was at 6:15 pm).
- GHD's presentation and the OPF project delivery method survey can be found on-line at www.simcoe.ca/opf

Please note that questions and responses have been organized according to topic. Clarification and follow-up is denoted in red.

Amendment – September 30, 2016

Further to correspondence received by a neighbouring landowner regarding the meeting notes sent on September 19, 2016, clarification has been added to this final version (page 9, second question).

Meeting Format, Feedback, Notes and Timing

Questions & Comments	Response & Follow-up
What is the role of Sue Cumming? Has she ever been involved with a project that doesn't know what will be built?	<ul style="list-style-type: none"> Sue noted that she is a registered professional planner, she has a degree from Ryerson University and teaches at Queen's University. She does not work in the realm of planning projects and development approvals. Her primary role is working with municipalities and community groups to look at community engagement, ways to have conversations and guide them through the process so they have the information, are comfortable to speak their minds, and do so in a manner that is respectful. It is not her role to comment on the development.
Does Sue ensure questions are answered?	<ul style="list-style-type: none"> Notes are taken by staff and Sue writes questions down on the flip chart paper. Sue noted she does not have authority to require staff to answer questions. <i>For ease of reference, format of meeting notes will be revised. Table format will now note follow-up, if required, undertaken by County staff.</i>
Will we have an opportunity to ask questions, the meeting agenda looks like we won't.	<ul style="list-style-type: none"> Sue advised that the intent was questions and discussions on each item. Further agenda could better reflect this so that it is understood that the purpose of the meeting is to share information and have discussion. <i>Revise future agendas to ensure that it is clear that questions and discussion are intended as an integral part of the meetings.</i>
When did the last meeting notes go out? Concern was expressed that the County was not getting these out in a timely manner.	<ul style="list-style-type: none"> Advised that the notes went out about one week following the March 23 meeting by e-mail to those that had provided an e-mail address. These notes were provided to County Council in a staff report. <i>Meeting notes from the March 23, 2016 meeting can be found in Item CCW 16-191 – Solid Waste Management Infrastructure Projects – Public/Stakeholder Engagement Update (May 24, 2016), Schedule 1.</i> <i>Meeting notes will be e-mailed and mailed to all near neighbours within two weeks of the meeting.</i>
What type of feedback are they expecting from residents that is going to have any impact on the technical data? Noted that they (neighbours) are not technicians.	<ul style="list-style-type: none"> There is currently a survey with questions and request for feedback online until October 4, 2016.

Meeting Format, Feedback, Notes and Timing (*continued*)

Questions & Comments	Response & Follow-up
	<ul style="list-style-type: none"> <i>The following response was provided in the presentation and online survey:</i> <p><i>Why consult on procurement arrangements for the OPF?</i></p> <ul style="list-style-type: none"> <i>The County has committed to consulting with the public and stakeholders at various stages in project development.</i> <i>Feedback on the OPF project delivery method is being sought before procurement begins.</i>
<p>What outreach methods is the County utilizing to let residents know they have the opportunity to give feedback. There is less than 30 days between today and the feedback deadline, when did the request for feedback go out and is that typical of County deadlines, or is there justification for this timeline?</p>	<ul style="list-style-type: none"> Newspaper ads run County wide in newspapers starting today (September 8, 2016), a media advisory will be issued, and we will utilize social media (Facebook, Twitter). Timing was based on this meeting, felt we should come to neighbours first with presentation which has been put online today (September 8, 2016). We do not utilize a specific length of time for notifications. The County felt it was reasonable to talk to this group first, have time for the feedback and be able to report back to Council this fall. <i>A summary of the consultation undertaken (including advertising dates, etc.) will be provided to County Council with feedback.</i>
<p>Sue Cumming indicated that she has learned that near neighbours felt that two weeks' notice was insufficient for the meeting that the time of month (with school starting) was of concern. Through further discussion, it was noted that near neighbours feel that a request of 3 weeks' notice should be given for future meetings,</p> <p>A longer meeting and/or later start time was also requested with a potential venue change if the times couldn't be accommodated at the Museum.</p>	<ul style="list-style-type: none"> <i>County staff will commit to providing notification 3 weeks in advance going forward unless circumstances prevent this. In those instances, explanation will be provided to neighbours regarding the shorter notice.</i> <i>County staff will commit to providing less than one hour of presentation/information at a meeting leaving the balance for questions and discussion. County staff will also commit to promptly beginning the meetings at the noted start time.</i> <i>Feedback from neighbours will be sought on preference for timing:</i> <p><i>6:00 to 8:00 pm</i> <i>6:30 to 8:30 pm</i> <i>7:00 to 9:00 pm</i></p>

Anaerobic Digestion

Questions & Comments	Response & Follow-up
<p>If anaerobic digestion option is chosen will gas be stored or processed on site?</p>	<ul style="list-style-type: none"> Gas is produced through the process of anaerobic digestion, mostly methane which is natural gas. It would not typically be stored. Commonly it is put into an engine to produce electricity which can then be used for the facilities on site, however it often produces more than what can be used therefore it would be exported out to the grid. <i>The following response will be included in updated FAQs:</i> <p><i>What is anaerobic digestion? How is the biogas used?</i> <i>Anaerobic digestion is a series of biological processes in which microorganisms break down biodegradable material in the absence of oxygen. One of the end products is biogas, which is used to generate electricity and heat, or can be processed into renewable natural gas and transportation fuels.</i></p>
<p>Comment that anaerobic digestion or using methane gas was not brought up before.</p>	<ul style="list-style-type: none"> Anaerobic digestion was discussed before. Question from last meeting whether anaerobic digestion had less odours. When organics are processed in absence of oxygen, gas is a byproduct. <i>The following response will be included in updated FAQs:</i> <p><i>Will anaerobic digestion be considered for the OPF?</i> <i>Yes. In June 2016, County Council provided direction that procurement of organics processing technology would be “technology neutral” and open the process to consider both aerobic composting and anaerobic digestion.</i></p>
<p>If producing the gas is there different zoning or fire regulations that would have to be adhered to?</p>	<ul style="list-style-type: none"> There is a code regulated in Canada by the Technical Standards and Safety Association (TSSA) called the Digester Gas Code, it is publicly available online if anyone wants to look at it. It is not part of the zoning by-laws, it is the Ministry of the Environment and Climate Change (MOECC), TSSA, and a number of other bodies that would look at the factors around the facilities.

Anaerobic Digestion (*continued*)

Questions & Comments	Response & Follow-up
	<ul style="list-style-type: none"> <i>The following response will be included in updated FAQs:</i> <p><i>What permits would be required for anaerobic digestion or recovery of biogas?</i> <i>Planning applications would be unchanged as studies currently being undertaken for these applications will consider various technologies. Should biogas be converted to electricity as part of the selected technology, the County would be required to apply to the MOECC for a Renewable Energy Approval (REA).</i></p>
<p>Is a full description on what is going on at the site included in the planning application to the Township? Is the zoning for this process part of the Planning submissions to Springwater Council?</p>	<ul style="list-style-type: none"> The anaerobic digestion process fits under the Organics Processing Facility which is part of the zoning. <i>The following response will be included in updated FAQs:</i> <p><i>How will the Planning submission move forward without knowing technology?</i> <i>Applications for Official Plan and zoning amendments, which will include numerous studies related to site conditions and facility operations, will provide details on the intended use of this facility – organics processing and the transfer of garbage and recycling. Studies, although technology neutral, will consider impacts of various known technologies to allow for either aerobic composting or anaerobic digestion technologies.</i></p>
<p>Comment that a waste-to-energy facility would require specific zoning.</p>	<ul style="list-style-type: none"> This is not a waste-to-energy facility. <i>The anaerobic digestion process produces energy (in the form of biogas) from source-separated organics (commonly referred to as green bin material). This is different, however, from incineration or other methods of thermally treating garbage. In Ontario, a waste-to-energy facility is most often considered a location for incineration (such as the Durham York Energy Centre).</i>

Environmental Resource Recovery Centre

Questions & Comments	Response & Follow-up
How does an Environmental Resource Recovery Centre compare with an organics processing centre? It was felt that they are portraying rotting food and diapers as an environmental resource and not organic waste. Felt that none of the actual words that describe what happens at the site are being used and if you call it what it is we will have more honest conversation about it.	<ul style="list-style-type: none"> Organics waste processing is part of the plan, it has not changed by relabelling it. We are giving the whole site a moniker to try to describe in a short number of words what is happening on the site, Materials Management Facility, Organics Processing Facility, Solid Waste Management truck servicing, potential public education centre and potential expansion in the future to recycling sorting. <i>The following response is included in the updated FAQs, page 2:</i> <p><i>What is the Environmental Resource Recovery Centre?</i> <i>There are two main facilities to be co-located at the Environmental Resource Recovery Centre – a Materials Management Facility (MMF) and an Organics Processing Facility (OPF).</i></p> <ul style="list-style-type: none"> <i>Materials Management Facility (MMF) – a location for consolidation and transfer of waste (garbage, blue box recycling, and organics) from multiple collection vehicles for more economical shipment to other disposal or processing locations.</i> <i>Organics Processing Facility (OPF) – a location where green bin material (kitchen waste, soiled paper products, etc.) and potentially materials such as leaf and yard waste, pet waste, diapers, and sanitary products are processed under controlled conditions and converted into other valuable products, such as compost or fertilizer.</i> <i>Other – additional developments at the Environmental Resource Recovery Centre include a Solid Waste Management truck servicing area, a public education area, and the potential for future expansion to a recycling sorting facility.</i>

County Forests

Questions & Comments	Response & Follow-up
Have staff read the County's 20-year Forestry Plan?	<ul style="list-style-type: none"> Debbie Korolnek provided clarification that her role is the General Manager of Engineering, Planning & Environment – this includes Forestry. The 20-year Forestry Plan has been read and Graeme Davis, County Forester, has been involved in this process, no red flags have been raised by the County Forester.
Residents believe the County fixed the selection of the forested tract by allowing 48% of the long list to include Simcoe county forest assets. The process to evaluate the sites showed a clear bias in favour of returning Simcoe County Forest to wasteland instead of selecting an industrial site which would be a more appropriate location to dump waste.	<ul style="list-style-type: none"> There is no requirement to declare a property surplus to change its use. We have been through the siting process, the County started with the premise that we did not want to expropriate land for this site, all County owned properties were looked at. We are past the siting process and now at the stage of proving the site is viable by the studies done.

County Forests (*continued*)

Questions & Comments	Response & Follow-up
<p>The resident stated that he has an outstanding letter to Mr. Davis pointing out that in the County's 20-year Forestry Management Plan there is no mention of turning any of our forests and converting them into industrial sites, in the five year renewal of that plan there is no mention of it, in the last annual report sent around there was a question if any of the forest was considered surplus and the answer was no.</p>	<ul style="list-style-type: none"> <i>The County Forester has responded to various inquires and the outstanding letter noted by the resident.</i>
<p>What was the purpose of the purchase of 4 forest properties in a recent report to Council?</p>	<ul style="list-style-type: none"> <i>Details were provided to County Council in Item CCW 16-238 – Simcoe County Forest – 2015 Annual Report (June 14, 2016), Schedule 1.</i>
<p>By opting to avoid expropriation then a truly viable industrial site may have been overlooked. Much of the conflict is because this site is a County forest. Requested comment with the importance of not expropriating land even if there is a strong belief that there are other lands available.</p>	<ul style="list-style-type: none"> County Council supported the process of not considering expropriation, the County did seek willing vendor sites through ads in the paper, looked at the realty sites and engaged a realtor on our behalf to include those sites. Roughly half of the properties came from those lists. <i>The following response will be included in updated FAQs:</i> <p><i>Was expropriation considered during the siting process?</i> <i>No. All County-owned properties were evaluated and, in addition, willing-vendor sites were sought through a Request for Expression of Interest (RFEI) process and a search of the Multiple Listing Service (MLS).</i></p>
<p>The name of an individual and telephone number was given to the Warden of an industrial site close to Highway 400, noted that the County's Economic Development officer was also aware of the site, suggested it as an alternative, and felt might be economically more viable. Noted it was sent to Mr. McCullough who stated the County was not able to pursue it. Questioned if he has the authority to block the flow of information to County Council.</p>	<ul style="list-style-type: none"> It was noted that many communications have gone on Council agendas, unsure if the communication with respect to the industrial site on Highway 400 was one of those. <i>Correspondence from Mr. Wagner providing an alternative site was sent directly to Warden Gerry Marshall, County Council, local Councillors, and various provincial and federal elected officials. The correspondence and County response can be found in Item CCW 16-301 – Solid Waste Management Infrastructure Projects – Project Update (September 13, 2016), Schedule 2 (pages 10 to 15).</i>

County Forests (*continued*)

Questions & Comments	Response & Follow-up
	<ul style="list-style-type: none"> <i>Specifically, Mr. McCullough responded to pursuing alternatives sites in correspondence to Mr. Wagner dated June 28, 2016:</i> <p><i>In regard to your suggested alternative location, this property was not submitted as a willing vendor privately-owned site and therefore was not evaluated as a potential location for the OPF (noting that it falls outside of the search area for the MMF). We will not speculate on the theoretical and as such will provide no comment on what process the County might follow should we be approached now by landowners offering their property for sale over one year later from the closing of the Request for Expression of Interest for property. Determining the preferred location encompassed a detailed, comprehensive process which went well beyond what would be required for siting these facilities. The development process will now go forward as directed.</i></p>

On-Site Storage

Questions & Comments	Response & Follow-up
Would oil and petroleum products be recycled or stored on the property?	<ul style="list-style-type: none"> The County fleet of Solid Waste Management trucks would start from this site, it has not been decided if a fuelling station will be put in there. We are close to existing fuelling stations at transportation garages however we may decide to put a fuelling station on-site. Commercial oil or petroleum will not be processed or recycled at the site however grease from food may be recycled depending on the organics processing technology chosen.
What is the County going to do when the markets are depressed and we do not get rid of metal or plastic, are we going to stockpile material on the property if we cannot get rid of it? How big does this facility need to be to do this?	<ul style="list-style-type: none"> What we are initially constructing is a transfer facility, unsorted material comes in and unsorted material goes out. At this point we do not believe we have the tonnage to sort our own material economically. In the future if tonnages and economics makes sense then we may look into building a sorting facility and at that point there would need to be decisions as to how to do it. We are reserving capacity at the site to sort materials into different streams, plastics, glass, metal, aluminum etc. With those sort of processes there would be some on site storage until you at least have a truckload to go.
Trucks going out of the site will they be going directly to the smelters?	<ul style="list-style-type: none"> Trucks going out of the site will be going to sorting facilities like we currently utilize, City of Guelph for sorting of containers and Canada Fibres for sorting of paper fibres.

On-Site Storage (*continued*)

Questions & Comments	Response & Follow-up
	<ul style="list-style-type: none"> <i>The following response will be included in updated FAQs:</i> <p><i>Where does curbside material currently go now? What happens to this material?</i> <i>Garbage is currently landfilled at County sites, with the majority of curbside garbage exported to an energy-from-waste facility in Brampton. Organics are hauled to Hamilton for processing. Recycling containers (blue box) are hauled to Guelph, recycling paper (grey box) to Toronto for sorting. Leaf and yard waste and Christmas trees are processed at County facilities.</i></p>
<p>Why are we not continuing to use a service provider, why change?</p>	<ul style="list-style-type: none"> We will be doing the same thing that is happening at our current transfer station, there is a significant cost benefit to do it ourselves and we believe we can do it more economically. <i>Responses to the following questions are included in the updated FAQs:</i> <ul style="list-style-type: none"> <i>→ Why is this facility being developed? (page 2)</i> <p><i>Financial Considerations (page 8, 9)</i></p> <ul style="list-style-type: none"> <i>→ What are the anticipated costs for the facility?</i> <i>→ Was a business case completed for the MMF?</i> <i>→ How were the savings calculated for the MMF?</i> <i>→ Will costs of the MMF be updated now that the siting is complete?</i> <i>→ When will the business case be developed for the OPF? Why has it not been undertaken?</i> <i>→ What will the OPF business case consider?</i>

Buffer

Questions & Comments	Response & Follow-up
<p>Felt that the facility is using private property as buffer because the facility is close to the property line. Why is the 11 acres butted up against the property line? Questioned if the adjacent property wanted to build a home could they do so?</p>	<ul style="list-style-type: none"> There will be a buffer between the facility footprint and the property line. Noted that adjacent property owners are welcome to come and meet with County Planning staff to discuss how the facility would impact plans to build a home on adjacent property. <i>As follow-up, Township and County staff are available to discuss specific Planning matters with individual landowners.</i> <i>The following response will be included in updated FAQs:</i> <p><i>How will the final location of the facility footprint be determined?</i> <i>Many factors will determine the final facility location and site plan. The location of buildings within the facility clustered on the 207 acre property will consider constraints such as setbacks from the property line and wetland areas, groundwater and soil conditions, and other findings from the studies currently being undertaken. Setbacks from property lines and environmental features such as wetlands will comply with all municipal and provincial legislation. In addition, distances from sensitive receptors and buffer distances will be an important consideration.</i></p>
<p>What other 11 acres are suitable within that parcel of land or is every other environmental concern holding it back to that specific location.</p>	<ul style="list-style-type: none"> Noted that what we looked at was from existing conditions, groundwater, wet areas, and distance from existing buildings and that was the area that was best identified to house the facility. The location could be moved on the site however that would mean that we would be closer to existing buildings and we would have to re-initiate many of the studies already taking place.
<p>What width is an appropriate buffer and would that consist of trees? As per provincial regulations is there a prescribed minimum buffer for facilities like this? With respect to other properties that are similar to this, do you have a sense of what the norm is and will you follow it?</p>	<ul style="list-style-type: none"> The width of the buffer is dependent on which element you are looking at and which regulation you are following. There is no specific number published by the Ministry of the Environment and Climate Change for a minimum buffer from a property line because it is not the same for every situation. This is why we do studies with respect to (for example) people nearby, we may need more buffer for noise, odour or dust, we have to work through every single one of these parameters. Noted that 11 acres is not all building, not planning on putting the building to the edge of the 11 acres or to the property line, we must take into account all the other factors. There is no real norm as variables for each property are very different.

Buffer (*continued*)

Questions & Comments	Response & Follow-up
The minimum acreage required was a 50 acre parcel, how did they get down to 11 acres for this site?	<ul style="list-style-type: none"> Looking at all of the technologies out there they had a conservative estimate of 4.5 hectares for the footprint of the facility however there is a possibility that when the technology is chosen the footprint could decrease. The rest of the land around that was to be a buffer and not necessarily developed, felt that when they looked at the siting it was to be a minimum of 17 hectares. <i>The following response is included in the updated FAQs, page 4:</i> <p><i>Why did candidate sites have to be so large? Will the facility take up this much space?</i> <i>Site size was considered as part of the technical siting criteria. For a co-located facility, the minimum site size was 17 ha (42 acres) – although the actual footprint would be a portion of this, approximately 4.5 ha (11 acres). The difference between the two provides what is known as a buffer – the distance between the facility and surrounding land uses. It is common practice when siting this type of facility to provide a buffer area. It is used in combination with good design and operational practices to mitigate potential impacts such as odour and noise. Generally, the greater the distance to sensitive receptors, the greater potential to reduce conflicts between the site and neighbours.</i></p> <p><i>Minimum property size, including buffer distances, was recommended by the County's consultant, utilizing their expertise and applying best practices. This was exclusionary criteria and did not change during the evaluation or with surrounding land use.</i></p>

Studies

- Note on the Archaeological Assessment – the County relayed information to neighbours on a verbal update from their consultant undertaking the work. There was a find of an early pioneer homestead from the 1830s to 1850s in the footprint of the 11 acres. County is expecting to receive the written report by Archaeological Services Inc. (ASI) at the end of October.

Questions & Comments	Response & Follow-up
If it goes to a Stage 3 and 4 Archaeological Assessment, will they go with ASI, the same archaeological company?	<ul style="list-style-type: none"> As of this evening, no final decision has been reached as to which consultant will do the Stage 3 and 4 Archaeological Assessment. But due to ASI's site knowledge, it may make sense to continue with them. <i>Details on the archeological find were provided to County Council in Item CCW 16-301 – Solid Waste Management Infrastructure Projects – Project Update (September 13, 2016).</i>

Studies (*continued*)

Questions & Comments	• Response & Follow-up
Are all independent companies doing the studies, who does them?	<ul style="list-style-type: none"> • GHD is doing the majority of the studies in house but subcontracting some of them including the Archaeological Assessment (to ASI) and Agricultural, etc. • MMM Group Limited is undertaking the Traffic Impact Study. • <i>List of studies was provided to County Council in Item CCW 16-301 – Solid Waste Management Infrastructure Projects – Project Update (September 13, 2016).</i>
Has a full legal boundary and topographic study been done on the site?	<ul style="list-style-type: none"> • The topographic survey is ongoing and the legal boundary has not been done however the County possibly already has one and in order to file a site plan it will be required.
When will the studies be completed?	<ul style="list-style-type: none"> • The County will likely receive the studies by the end of September however we have not received any as of yet.
For the Environmental Impact Study (EIS), the documents say that the work was undertaken in January by GHD's ecologist, who is the ecologist? Why did they do it in January?	<ul style="list-style-type: none"> • GHD has several in house ecologists. The reason for various times of year is that we are looking at different habitats and species. We have consulted with the Conservation Authority throughout the process and mapped some of the features with them so they have been involved every step of the way. • <i>An on-site reconnaissance to confirm site conditions and to preliminary assess natural heritage features on the preferred site was undertaken in January 2016 following the comparative evaluation of the short-listed sites. Information on this study and why it was undertaken was outlined for Council in Item CCW 16-054 – Solid Waste Management Infrastructure Projects – Final Siting Report (March 8, 2016), Schedule 5.</i> • <i>Further work continues on the EIS – including spring and summer field work.</i>
Environmental Impact Study (EIS)	<ul style="list-style-type: none"> • <i>The following response is included in the updated FAQs, page 9:</i> <p><i>What will an Environmental Impact Study (EIS) include?</i></p> <p><i>The EIS will examine natural features of the property (including soils, vegetation, wildlife, topography, watercourses/ bodies) and the ecological functions they provide. It will include a description of potential impacts of the development and how the environmental characteristics and features will be maintained. This work will be done in consultation with the Ministry of Natural Resources and Forestry (MNRF), Nottawasaga Conservation Authority (NVCA), and the Township of Springwater. This study will guide where development can occur on the site and inform the land use planning applications.</i></p>

Studies (*continued*)

Questions & Comments	Response & Follow-up
<p>In January 2016, GHD ecologists walked the site, question on timing, they walked Horseshoe Valley Site in January but it was decided in March 2016 what the preferred site was. Requested the timing of all the other ecology reviews.</p>	<ul style="list-style-type: none"> GHD staff walked each short-listed site to gain an understanding of site characteristics that were used in the comparative evaluation. GHD noted it was a site walk, not in depth analysis. <i>Following GHD's comparative evaluation undertaken in late 2015, their ecologist visited the preferred location to confirm site conditions as due diligence prior to public release of the preferred site. Following direction from County Council to further studies at this location, an Environmental Impact Study (EIS) is currently being undertaken.</i> <i>From Item CCW 16-054 noted above:</i> <i>In addition to the above and as due diligence, GHD's work was extended to conduct an on-site reconnaissance to confirm site conditions and preliminary assess natural heritage features on the preferred site – work that will form the basis of an EIS. The work was undertaken in January by GHD's ecologist who walked the site to verify the approximate location of surface water features and condition of the woodlot. This initial assessment did not identify any conditions that may preclude development of the facilities, as outlined in their additional technical memorandum, provided as Schedule 5. However, additional site investigation(s) will be required as part of the preparation of an EIS to confirm the natural features of the site.</i> <i>Details of field work undertaken at 2976 Horseshoe Valley Road West, Springwater – including timing of field work associated with the EIS – will be provided to the County in forthcoming reports. These reports will be submitted as part of the Planning applications and become public at that time.</i>
<p>Questioned how fair a process it was when the ecologists are all from GHD employees, questioned expertise in ecological, biological, species identification, and environmental functions. Questioned if a third party would review their work?</p>	<ul style="list-style-type: none"> Ecologists on staff are certified, accredited, experienced people who work on multiple files. The review activity is done by the regulators – Township of Springwater for Planning, MOECC for the environmental approvals.

Timeline

Questions & Comments	Response & Follow-up
<p>Felt aggressive timeline due to the expiration of several contracts. Questioned what will happen if there are delays including zoning, if preferred vendors do not put forth a proposal, if suitable systems do not come forward, or if it gets delayed in litigation, what is the plan for that?</p>	<ul style="list-style-type: none"> • The procurement process, Request for Information (RFI) is a good first step, it helps to gauge interest in what systems are available, who has a system that can economically work at this scale. The Request for Prequalification (RFPQ) creates a shortlist where they have to pass a threshold for the ability to do the job the way the County needs it to be done and they are the only ones that can submit an Request for Proposal (RFP). There is technical scoring in the RFP and if they do not meet the minimum score then the RFP would not be fulfilled. • We have constructed a timeline, it is the best approximation. If there are changes in the timeline, we will do extensions or short term contracts to deal with all of the materials. When we review the submissions we will be doing a business case for Council to determine if the submissions make sense with the technologies available. It was noted that a recent staff report has different timelines for the four different paths, note that the RFPQ and RFP will go out following Planning approvals. • <i>Details on the Development Strategy provided to County Council in Item CCW 16-165 – Solid Waste Management Infrastructure Projects – Development Strategy (May 24, 2016).</i>

Organics Processing Facility - Project Delivery Method Survey Results

Survey No.	Date	Time Received	Name	Address		Question 1 - seven considerations							Are there other considerations related to the project delivery method that should be included?	Question 2 - agree with DBO model?	Question 3 - alternate model (if no to Question 2)		Do you have any other comments regarding the project delivery method for the OPF?	
						Budget	Sched	Design	Admin	Control	Risk	Tech			Selection	Explanation		
1	September 8, 2016	3:29 PM	Ehab (Bob) Abbas	2903 Castlebridge Drive	Mississauga	3	2	5	5	3	5	5	-	No	DBOO	The ownership of the asset (and associated risks) must sit with the entity that will design, build and operate it. Otherwise this entity will be "dumping" all the risks associated with these activities onto the Owner (County/public).	The only way to ensure that the Design-build and Operate decisions and activities will be optimized is that ownership of the asset sits with the entity that will make these decisions i.e. the DBO entity must also assume ownership of the asset. DBOO not DBO is the best model in my opinion (based on my professional experience)to ensure maximum socioeconomic return.	
not completed	September 9, 2016	12:55 PM																
2	September 9, 2016	3:35 PM	Carol Bowen	58 Mill St E	Hillsdale	5	5	1	2	5	4	1	-	Yes	-			
3	September 9, 2016	3:38 PM	Ruth Mimms	1267 Bayfield Street North	Midhurst	4	3	4	4	4	4	3	no	Yes	-		no	
	October 3, 2016	4:13 PM									5							
4	September 9, 2016	3:43 PM	R.W. Wagner	2928 Horseshoe Valley Road West	Phelpston	-	-	-	-	-	-	-	This type of survey adds no value to the process, as the methodology to arrive at this juncture is flawed. The flow of information to County Counsellors has been blocked, and any of the information which is allowed to reach the Counsellors has been heavily edited and skewed so as to favour the destruction of another of our forests rather than utilizing available industrial sites or landfill sites. County Staff are on record as refusing to follow up on other opportunities which have arisen during the site selection process. County Staff are on record as producing erroneous reports with regard to previous meetings, forestry management, and editing statistics so as to reduce public resistance. All of these are evidence of bad faith and, possibly, breach of fiduciary responsibility. This established course of conduct is highly questionable, and supports the concurrent request for overview by the Province's Ombudsman.	No	Other	Continue with the existing contractual arrangements with the existing willing vendors. Construction of a \$35 million facility in the faint and unproven hope of saving \$1.30 per resident per year, while losing the flexibility that the County's own Consultant has identified, makes no sense whatsoever. Particularly given the track record of governmental bodies in their repeated failures to outperform the private sector.	County Counsellors need to take a hard look at the information provided to them by County Staff, as that information is not credible. When the Provincial Ombudsman reviews the course of events which has transpired and the illogical choices which have been made, questions are certain to arise as to the basis for those choices. At that point, it is also a certainty that all documentation will be reviewed, and the factual misstatements made to the general public will be noted. Many of those misstatements have already been brought to the attention of County Staff, and there has been no visible attempt to circulate corrections to the public. Even the County's most recent notification as to upcoming public information sessions which they go on to say are not public meetings, are ludicrous and speak to the aforesaid course of conduct. I reject the results of this survey as being nothing more than another attempt by County Staff to convince the general public of their willingness to "consult", while really it is nothing more than posturing so as to check off another point along the route to doing whatever they deem expedient. I fully expect that the comments in these surveys will not be relayed to County Counsellors in their entirety, but County Staff may have difficulty in explaining their lack of fulsome reporting to the full Council when the Counsellors eventually become aware of the true public sentiment and concern.	
	September 9, 2016	3:44 PM																
	September 9, 2016	4:14 PM																
	September 9, 2016	4:14 PM																
5	September 9, 2016	3:52 PM	Konrad Brenner	5498 Fawn Bay Road	Ramara	3	2	1	1	1	2	2	Ultimately the local taxpayer will pay the long term cost is the most important aspect	No	BOOT		In the situation where a private company designs -builds - owns and operates and turns it back to the county after a fixed period, you can expect to receive, at the end of the period, a rundown out-of-date facility which likely requires almost complete reconstruction. This type of process is fine for things like garbage collection that involves short life material like trucks (that also can be moved to other operations) but is not in the interest of the taxpayer for permanent operations. I assume that we will continue with this recycling for the foreseeable future and not revert to incineration at the end of the operating contract.	
	October 3, 2016	4:04 AM				4		3	4	3	4	3			DBOO			
6	September 9, 2016	3:57 PM	Christine Bevan	3 Maltman Court	Phelpston	5	5	5	4	5	5	5	-	No	DBOO			
7	September 9, 2016	3:59 PM	Reto Bodenmann	4 Pine Hill Drive	Springwater	5	5	5	5	5	5	5	Better sites should not be ruled out at this stage.	No	Other	This whole thing should be privatized. Government in any form has never been able to run anything affordably or efficiently.	Less government, lower taxes. Don't let your ego and hunger for power cause you to waste the tax payers money. If there was a crucial need for this facility then a private company could do it cheaper.	
8	September 9, 2016	4:37 PM	Roy Monk	14 Luella Blvd.	Anten Mills	5	5	3	5	5	5	5	a complete business plan showing total cost, projected earnings/savings	Yes	-		Wherein your business plan?	
9	September 9, 2016	4:49 PM	James Trimble	875 Cedar Point Road	Tiny	4	3	4	3	4	5	3	-	No	DB			
10	September 9, 2016	4:54 PM	Sharon & Bruce Steinmiller	2826 Horseshoe Valley Road West	Springwater	5	5	5	5	5	5	5	The same operation was tried in Ottawa and abandoned. I think a report on this should be looked into as to what happened and why it was abandoned, and it should be included. We really don't know enough to comment on this, but are very concerned about the volume of trucks on the highway.] Is there any chance you would consider having the trucks enter on Rainbow Valley Road instead of Horseshoe Valley Road? Traffic is horrendous now and on summer weekends it's stop and go. The hill is treacherous in the winter and I see nothing but trouble ahead with the truck traffic. I don't see any reason why Rainbow Valley Road couldn't be used instead.	No	Other	No matter which option is chosen it's not wanted in this area. Move the site.	This whole project is wrong on so many levels. There is a site on Highway 93 that would be better suited, away from homes and farm lands and close to highways. Put it there. We would have liked more input before this was all a done deal. You couldn't have picked a worse site for this and no matter what we say or do this will go ahead. Unfortunately when you see the error of your ways I doubt you will close it. Since this was already a done deal before we were even notified nothing we say or do is going to stop this - but I really would like to see ownership with the County so that we have some say in the operations. And when it fails, as it will, we can close it down because it's ours. I just want to see the trucks enter on Rainbow Valley Road as it makes more sense than congesting Horseshoe Valley Road with more truck traffic. It's already a busy truck route and we really don't want more trucks.	
	October 4, 2016	11:27 AM													BOOT			
	October 4, 2016	11:34 AM																
11	September 9, 2016	5:06 PM	B. Chalk	31 Knox Drive	Elmvale	5	5	5	5	5	5	5	Barrie got caught with the new water intake/treatment plant that was not up to code/standrads that came in to effect during the building of the plant. This created an after completion upgrade that cost several million dollars to be added to the cost. Will we be prepared to not follow the same path to disappointment? This was one reason we left Barrie.	Yes	-		Should it be considered an option to build with the capability to include capacity for a revenue producing opportunity. Providing services to neighbouring counties. Sourcing of technology and equipment should be on a Canadian made policy unless there is no available soft or hard technologies available in country.	
	September 9, 2016	5:08 PM																
	October 3, 2016	4:38 PM																
	October 3, 2016	4:41 AM																
12	September 9, 2016	5:10 PM	Reuben Scholtens	2660 Argentina Road	Mississauga	3	4	4	4	3	5	5	The most innovation will be achieved by the Owner through a process which is based on performance specifications and is not overly prescriptive. The RFQ process is the most important stage as experienced and integral partners are the key to success for this project.	Yes	-		Design-build-operate is a sound and also the most common option for facilities of this nature. The presentation, however, indicates that private financing may also be involved. Either model is fine, but our group would appreciate some clarity on this matter.	
13	September 9, 2016	5:19 PM	Jim H. Partridge	192 Line 4 North	Oro-Medonte	5	3	5	5	5	5	4	-	Yes	-			
14	September 9, 2016	9:24 PM	Ann Truyens	1352 Old Barrie Road West	Oro-Medonte	5	5	5	5	5	5	5	-	Yes	-		Change the location of the facility. The Simcoe County forests are NOT to be destroyed and used for commercial or industrial purposes! Change the location of the facility. Do not destroy the SC forests!	
	September 9, 2016	9:28 PM																
	October 3, 2016	9:16 PM																
	October 3, 2016	9:19 PM																
15	Septeember 10, 2016	8:28 AM	Dave Shepherd	13 Valley View Drive	Minesing	5	3	5	5	5	5	4	-	No	DBOO			

Organics Processing Facility - Project Delivery Method Survey Results

Survey No.	Date	Time Received	Name	Address		Question 1 - seven considerations							Are there other considerations related to the project delivery method that should be included?	Question 2 - agree with DBO model?	Question 3 - alternate model (if no to Question 2)		Do you have any other comments regarding the project delivery method for the OPF?
						Budget	Sched	Design	Admin	Control	Risk	Tech			Selection	Explanation	
incomplete - full name and/or address not provided	September 19, 2016	12:47 PM	Peter		Victoria Harbour	-	-	-	-	-	-	-	-	No	-	continue with what we are doing now	
41	September 19, 2016	10:43 PM	Pat & Bill Farrington	1633 Old Second South	Midhurst	5	5	5	5	5	5	5	agree with above	Yes	-		no
42	September 20, 2016	drop-in session - 2:00 to 4:00 pm	Lynda VanCasteren	3088 Horseshoe Valley Road West	Phelpston	5	5	5	5	5	5	5	Industrial zoned property has more ready infrastructure. Choose industrial land for industrial purpose.	-	-	Not enough information provided to make an informed opinion	Council relies on Staff Reports. Staff Reports are not relaying <u>ALL</u> pertinent information to Council members. Catch 22: not informed decisions; no transparency.
43	September 20, 2016	drop-in session - 2:00 to 4:00 pm	Heather J. Rutherford	1484 Flos Road 3 East	Phelpston	5	5	5	5	5	5	5	Environmental consequences to neighbouring propoerties, roadways, water sources, carbon footprint and impact on community generally	-	-	Need more information - examples of what is proposed	Without knowledge of technology and track record of said technology it is not suitable to make a reasonable comment. When this information is available then comment will be relevant.
44	September 20, 2016	5:15 PM	Julia Thomas	3230 Oak Street	Innisfil	3	4	5	4	5	5	3	Availability to partner with other Municipalities and offer services to Commercial customers or Condo Groups.	Yes	-		
45	September 20, 2016	7:52 PM	Carolyn Payne	1 Western Ave	Innisfil	4	2	5	4	4	4	4	-	Yes	-		
46	September 21, 2016	1:10 PM	Robin Cormier	7 Glenview Ave	Elmvale	5	5	3	5	5	5	3	-	Yes	-		
47	September 21, 2016	4:20 PM	Barbara Morrow	543 Anne Street North	Springwater	3	3	4	4	5	5	5	-	Yes	-		
48	September 21, 2016	7:39 PM	Peggy Oschefski	1402 Gill Road	Midhurst	5	5	5	5	5	5	5	Side affects to nature and members of the community. Cost of maintaining roads, extra services police, ambulance, fire services	No	Other	Don't build at all	Don't want to see it built. This will affect farmland, water, forests, wildlife, humans, roads, atmosphere, noise?
49	September 22, 2016	5:44 AM	Geoff Allen	1698 County Road 7	Stayner	5	4	4	4	5	5	5	-	Yes	-		
50	September 22, 2016	8:39 AM	Janet Noble	1 Marni Lane	Phelpston	5	5	5	5	5	5	5	-	Yes	-		
51	September 22, 2016	10:17 AM	Gordon Anderson	18 Maria Street	Penetanguishene	4	4	5	5	5	5	3	-	Yes	-		Not at this time
52	September 22, 2016	11:39 AM	Kim Creamer	2834 Dempster Avenue	Innisfil	5	5	5	5	5	5	5	-	Yes	-		
53	September 22, 2016	12:09 PM	Susan Downs	6 William Drive	Cookstown	4	3	5	5	5	4	4	-	Yes	-		
54	September 23, 2016	mail-in	Diane Cole	1097 Flos Road 3 West	Phelpston	5	5	5	5	5	5	3	I would like to see the County have sole control over the building and running of this (should it be approved) with tehcnologist hired as needed.	Yes	-	I would rather have the County run the facility. I would feel safer knowing it was being managed properly and under the guidelines. Plus County has invested too much money to give to private sector!	I hope you accept my request and should the site not pass on the studies done may you consider some industrial sites further south. Save our forests for future wild life, environment and future generations to enjoy. They do not cost much to maintain!! Hwy Horseshoe Valley Rd is so busy now this is going to create chaos!!
55	September 23, 2016	mail-in	Barb Hunt	430 Mertz Road	Wyevale	5	5	5	5	5	5	5	*Business Plan - first/Partnering (Partnering Barrie, Orillia, Ontario Municipalities) MOECC - ammendments to Simcoe County, Springwater Official Plans	No	Other	- confusing terms used "design, build, operate" - re educate public that don't go to Open House *Refine system we presently have - bi-weekly?? -increase education program (schools) - Green teams - school awards - reassess waste in another 5 years, new developments, "Partnering" (Barrie, Orillia) - we have a <u>very good system</u> now recycling, people are following schedules, procedures, notices, "Progressive" workers are doing a great job (even though Progressive faced criticism recently)	- "Environmental Resource Rcovery Centre" <u>difficult</u> New Term (Why?) confusing, to residents/new term. 1. OPF - Organics Processing Facility (OPF) 2. Materials Management Facility (MMF) - Terms used at PIC mtgs - This term was not used at (PIC 2015 - 2016) - not used in newspaper ads for PIC's Public Relations - clear, short message, direct - PS. I know Solid Wste Management is trying to increase their <u>diversion rate</u> - receive more money (\$\$\$) from province - They are to be <u>commended</u> , very good system now - the envy/other municipalities
56	September 25, 2016	10:43 PM	A. Jagt	2 Queen Street	Nottawa	-	-	-	-	-	-	-	-	Yes	-		no
not completed	September 26, 2016	5:48 PM															
57	September 29, 2016	1:47 PM	Bayla Fishman	58 Robins Point Road	Victoria Harbour	5	5	5	5	5	5	4	-	Yes	-		
58	September 29, 2016	10:08 PM	Al Bently	1151 Line 9	Hawkstone	4	4	4	4	4	4	3	-	No	DBB		
59	October 1, 2016	10:56 PM	Janne Haapalainen	1174 Gill Road	Midhurst	3	3	5	5	5	5	5	Geographic Location in the county. Geographic impact: How does this project impact the surrounding area, the residents of the immediate area. How it effects the current ongoing activities / recreation in the area	No	Other	find a more suitable location	You're putting it in an inappropriate location
60	October 2, 2016	1:16 PM	A. Kerslake	3261 Ushers Road	Springwater	5	3	1	1	1	4	5	Local government is basically incompetent	No	DBB		This is important however I have zero confidence in government at any level to deliver a facility on time and budget and keep operating costs to a minimum We need to start cutting at the top
incomplete - full name and/or address not provided	October 2, 2016	4:37 PM	Joe Blow	78 Alpine Way		5	5	5	5	5	5	5	-	Yes	-		
61	October 3, 2016	11:40 AM	Nancy Phillips	650 Concession 3 West	Tiny	1	1	5	5	5	5	1	-	No	DBOO		
62	October 3, 2016	3:07 PM	Steve Diddy	4220 24th Avenue Street West	Seattle	-	-	-	-	-	-	-	-	Yes	-		
not completed	October 3, 2016	3:27 PM															
not completed	October 3, 2016	3:28 PM	Bill Blake	11 Road Road													
63	October 3, 2016	3:29 PM	David Millier	3070 Penetanguishene Road	Springwater	4	3	5	4	5	4	2	Demonstrated ability to deliver on budget and on time. Ability for the County to assume control for some/all of the operations in the event of non-delivery or poor delivery of services. Ability of the County to audit and validate continued ongoing compliance.	-	-		
64	October 3, 2016	3:30 PM	Margaret Nelson	14 Trillium Trail	Coldwater	5	5	3	4	4	4	4	-	Yes	-		
65	October 3, 2016	3:31 PM	Steve Moschenross	1 Maltman Court	Phelpston	5	5	5	5	5	5	5	-	No	Other	Do not build this facility	
66	October 3, 2016	3:37 PM	Stacey Irwin	1293 Rainbow Valley Road East	Phelpston	5	4	5	4	5	5	5	Whether this is necessary for the County to invest in. The current method of collection dollars spent vs. An actual cost for this entire project including facilities, zoning, roads, studies etc.	Yes	-		
67	October 3, 2016	3:43 PM	Christopher Baines	282 Birch Street	Collingwood	3	2	4	3	4	2	5	-	Yes	-		

Organics Processing Facility - Project Delivery Method Survey Results

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						Budget	Sched	Design	Admin	Control	Risk	Tech			Selection	Explanation	
83	October 3, 2016	7:37 PM	Mrs. Graham	1286 Rainbow Valley Road East	Phelpston	5	5	5	5	5	5	5	The timeline on this project is extremely aggressive and this increases the already considerable potential for many mistakes to be made. The consultants advise to extend the existing contracts is a viable and inexpensive option. This is especially important considering the county is first proposing the MMF - not the OPF. The technology should be thoroughly explored for an OPF before ANY action is taken by the county. The site that has been selected is not an industrial park and does not have the infrastructure to support anything that is placed there - regardless of administration, or control over operations. There is very minimal cost savings the county is siting over a 20 year period. The semantics of passing this off as an "organic" operation is just as misleading as someone saying the county is planning on putting in a "dump".	No	DBOO	To own and operate is the only way the county will ever be held accountable if something goes horrifically wrong.	Delay the progress of this facility until a suitable location can be purchased in an industrial park or facility such as Bertram Industrial Park or in the city of BARRIE similar to where Progressive is located currently. Then, no zoning reapplications will be needed, no public consultation, no railroading and spinning the incredible opposition to this by the county. Do the right thing for the greater good. Where was the long term planning with the Townships involved for an industrial park suitable for this to be placed in? The county is abusing it's power in Springwater Township. When will the county do the right thing and place this in an industrially zoned location where the infrastructure and roads are already in place to support your venture.
not completed	October 3, 2016	7:51 PM															
84	October 3, 2016 October 3, 2016	7:55 PM 7:55 PM	Ian Burbidge	1308 Gill Road	Midhurst	-	-	-	-	-	-	-	Traffic and environmental concerns of residents	No	Other	None at all. Don't have facility	Don't build at all
85	October 3, 2016	7:59 PM	Rejean Guerin	1205 Baseline Road	Phelpston	5	5	5	5	5	5	5	Yes, expansion in the future, the 60 up to 80 trucks a day on a already busy road. The odour and noise 6 days week.	Yes	-		Turning a beautiful forest into a industrial site is not a good idea
86	October 3, 2016	8:01 PM	Jerry Dunlop	1601 Rainbow Valley Road East	Phelpston	5	5	5	5	5	5	5	this must be in a industrial area	Yes	-		must be in ind area only must be in ind area
	October 3, 2016	8:03 PM															
	October 3, 2016	8:03 PM															
	October 3, 2016	8:06 PM															
	October 3, 2016	8:12 PM															
	October 3, 2016	8:14 PM															
	October 3, 2016	8:22 PM															
	October 3, 2016	8:22 PM															
87	October 3, 2016	8:22 AM	Sandra Dunlop	1601 Rainbow Valley Road East	Phelpston	5	5	5	5	5	5	5	This facility doesn't belong in a forest.	Yes	-		This project does not belong in a forest. It should be in an industrial area.
	October 3, 2016	8:21 PM															
	October 3, 2016	8:23 PM															
	October 3, 2016	8:23 PM															
88	October 3, 2016	8:22 PM	Jeannette Soucy	4 Maltman Court	Springwater	5	4	5	5	5	5	3	Keep the taxe payer informed in a timely manner and accurately	No	Other	I do NOT support this project	
89	October 3, 2016	8:25 PM	Bernadette Wells	11 Maltman Court	Springwater	5	5	5	5	5	5	5	More consideration needs to be given to the proposed site of the facility.	-	-		
90	October 3, 2016	8:31 PM	Marlene Nicholson	67 HillsvieW Crescent	Midhurst	5	3	4	4	5	5	5	Ongoing monitoring of the facility would definitely be important. An independent body to investigate ongoing issues with the authority to take action if required.	Yes	-		
91	October 3, 2016	8:47 PM	Trevor Carter	1381 Flos West	Phelpston	5	2	2	2	4	4	3	-	No	DBOO		
92	October 3, 2016	9:11 PM	JoAnn Clark	100 Tamarack Drive	Oro-Medonte	-	-	-	-	-	-	-	Consider the impact this will have on the well water supply in the area, both volume and quality.	Yes	-		
93	October 3, 2016	9:20 PM	Mike Chantler	13 Maltman Court	Springwater	5	4	4	5	4	4	4	-	-	-		
94	October 3, 2016	9:28 PM	Nancy Bigelow	1545 Nursery Road	Springwater	5	5	5	5	5	5	5	-	No	DBOO		
incomplete - full name and/or address not provided	October 3, 2016	9:29 PM	J. Morgan		Midland	2	2	2	2	2	2	2	Build it in an industrial area not in a Simcoe County Forest.	No	DBOO	In a better location.	Do an about face on the location and place this facility in a more appropraite location. An Industrial space is preferred.
95	October 3, 2016	9:53 PM	Cassandra Rutherford	14 Oren Boulevard	Barrie	5	5	5	5	5	5	5	It is troubling that a County Forest was even considered for such a project. The fact that no one was officially notified until after the decision was made is even more troubling. Ignoring the consultants recommendation to NOT co-locate the OPF and MMF because of the high fire load and then placing both sites in a forest is ludicrous.	No	Other	The project should be placed in a properly zoned area with appropriate facilities (for example access to sewers) already in place.	Why wasn't the MMF included in this survey since they are going to be at the same location? It's disheartening Simcoe County has chosen to place this in one of our forests. There are industrial sites available but the County has refused to consider other options.
not completed	October 3, 2016	10:03 PM															
96	October 3, 2016	10:29 PM	Pauline van Veen	5 Shelley Lane	Barrie	4	5	3	4	4	4	5	The county should always look at conserving forested areas. That should be part of their mandate.	Yes	-		That method should never include destroying property that can provide leisure activities and comfort for the general population. With the stress of population growth and global warming people need to be able to revitalize themselves in the midst of trees. This MUST be saved for future generation. What has already been taken away could be used for development. How about the land beside the present dump in Barrie? How about lands south of Barrie?
97	October 3, 2016	10:31 PM	John Orange	9 Pinehurst Lane	Minesing	5	5	5	5	5	5	-	considers whether a business case can be made for the proposed facility considers whether alternatives exist to provide the same level of service to residents at lower expense considers the impact on residents and the immediate area of the proposed facility considers whether the site selection process is fundamentally flawed	No	Other	prepare a proper business case for such a facility, its immediate scope and its future scope. Once those parameters are agreed, the project will be defined and an appropriate delivery methodology can be selected.	I fail to grasp how a project delivery method can be determined without a proper consideration of the fundamental economic parameters governing such a project.
98	October 3, 2016	10:44 PM	Caitlyn Henderson	1336 Rainbow Valley Road East	Springwater	4	5	5	5	4	5	4	-	No	DBOO		
99	October 3, 2016	10:57 PM	James Walsh	384 Dunsmore Lane	Barrie	3	3	5	5	5	5	3	-	No	DBOO		
not completed	October 3, 2016	11:14 PM															
100	October 4, 2016	4:35 AM	Chris Trott	15 Marl Creek Drive	Phelpston	4	5	5	5	4	5	5	-	No	-	Do not Build	
101	October 4, 2016	4:39 AM	Barb Kutcher	10 Bridle Trail	Springwater	5	5	5	5	5	5	5	It should have input from the landowners who live near the facility, they know the area the best.	No	-	I don't know	
102	October 4, 2016	6:36 AM	Kelly Bidmead	2 Sumac Street	Barrie	-	-	-	-	-	-	-	The wildlife, the water run off that becomes people's drinking water and also eventually ends up in lake simcoe.	Yes	-		It should never have been put in County forest that was supposed to be forest forever. If we let this kind of building process happen here and now, what is stopping the next forest from all of a sudden becoming high density homes. Money talks and people (city's) get bought off.

Organics Processing Facility - Project Delivery Method Survey Results

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					Budget	Sched	Design	Admin	Control	Risk	Tech			Selection	Explanation		
103	October 4, 2016	6:39 AM	Tony Gougeon	11 Pine Hill Drive	Springwater	5	3	4	3	4	5	4	-	Yes	-		Ensure the operate phase creates new, local jobs
not completed	September 10, 2016	7:01 AM	Beverley King	1275 Baseline Road	Phelpston	4	4	4	4	4	4	5	The the siting process was flawed and undemocratic.	No	-	the the siting process was flawed and undemocratic	
104	October 4, 2016	6:48 AM															
105	October 4, 2016	7:07 AM	Wayne Love	30 Gallagher Crescent	Midhurst	5	4	4	5	5	5	5	-	No	BOOT		
106	October 4, 2016	7:09 AM	Aiden Weld	12 Pine Hill Drive	Springwater	5	5	5	5	5	5	5	-	Yes	-		I think the process is flawed and undemocratic. Put it in an already designated industrial area. Leave the forest as a forest. Your making a mistake. Please.
	October 4, 2016	7:14 AM															
	October 4, 2016	7:15 AM															
	October 4, 2016	7:28 AM															
107	October 4, 2016	7:28 AM	Robert Suessmann	4 Maltman Court	Phelpston	5	5	5	5	5	5	5	-	No	DBOObut not in the heart of s Simcoe Forest. Unbelievable, unacceptable and flawed.	The project as a whole should b
	October 4, 2016	8:10 PM													DBB	...but, considering proposed locale of facility, the project in whole should be delayed. Such facility has no place in a forest and perhaps until more appropriate and properly zoned land has been agreed upon, no further effort should be wasted on this disastrous project.	
108	October 4, 2016	7:48 AM	Kathryn Ann Nesbitt	3874 Old 2nd Road North	Elmvale	5	5	4	4	5	5	5	-	Yes	-		Time over-runs on completion of project should be severely penalized.
109	October 4, 2016	8:47 AM	Rosemary & Michael Shoreman	1385 Baseline Road	Phelpston	5	5	5	5	5	5	5	-	No	Other	This project is not necessary at this time	There is a lot more information required before any further steps to be taken.
110	October 4, 2016	8:50 AM	Sarah	21 Hillview Crescent	Springwater	5	5	4	5	5	5	5	Consultation of community members before decisions are made Fair and honest conversation Full disclosure of all costs and profits gleamed from the project	No	Other	Do not build	This whole project including the lack of transparency and consensus has been a shame. How was this passed through county council without consensus?
111	October 4, 2016	8:54 AM	John McNiven	454 Horseshoe Valley Road East	Coldwater	5	3	4	5	5	5	4	-	Yes	-		
112	October 4, 2016	9:01 AM	William Wells	11 Maltman Court	Phelpston	4	4	4	4	4	4	4	-	No	Other	Continue with current method of handling organic waste.	Simcoe county should continue to handle organic waste as it currently does. It is highly risky both financially and technologically to jump into this business, which already has successful, private sector operators. In other municipalities we have lived in the past, this kind of project inevitably went way over budget, did not perform as designed, or turned into a white elephant. Even in those cases, the facilities were located on existing industrial land, not in forests which should be protected. This survey is far too narrow to address these concerns.
113	October 4, 2016	9:14 AM	Kola Phillips	3 Pine Hill Drive	Springwater	-	-	-	-	-	-	-	The business model and the economic impact on the populace tax payer not well thought of, particularly the health, psychosocial and financial impact on local residents. The processing plant will be wrongly and illegally cited, if council breach condition of the land use. It is also unheard of when the exact technology to be used is speculative and not declared from the outset.	No	Other	The Plant is wrongly cited. Economic assessments indicate that there is no economical gains for the tax payers over current waste management service.	
114	October 4, 2016	9:19 AM	Tara Adams	7759 Charnwood Avenue	Niagara Falls	5	5	5	3	3	5	5	-	Yes	-		
115	October 4, 2016	9:21 AM	Brian King	17125 Lafleche Road	Moose Creek	5	5	3	3	2	5	5	The contractor should be responsible for the design/build and operation, as the fundamental design criteria of any facility should be dependent on the life cycle maintenance, processing costs, and long term cost and performance of equipment and facilities. By having the contractor who will be designing the facility and operates it ensures that the design and decisions for equipment and infrastructure are based on the best most cost effective ongoing cost model minimizing major capital expenditures to replace equipment.	No	DBOO	Most cost effective solution and places the responsibility on the contractor. Provides a long term guaranteed price to provide organic processing.	There are companies that have a proven track record to design/build/operate organic processing facilities that would be fully finance, guarantee a high end quality compost and return a portion back to the municipality at no cost to distribute to the citizens to further support/expand the organics program. We at Lafleche - a GFL Company are prepared to provide this total package immediately and have a 9 year proven record and was awarded the 2015 SWANA Gold Award for Composting operations. BKing@LEIC.com
116	October 4, 2016	9:37 AM	Jennifer A. Ives	17 Maria Street	Elmvale	4	5	5	5	5	5	2	Consideration for the location of a facility of this type is the highest priority.	Yes	-		
not completed	October 4, 2016	9:38 AM															
117	October 4, 2016	11:07 AM	Krista Reynolds	1487 Gill Road	Midhurst	4	3	5	4	5	5	5	-	-	-		
118	October 4, 2016	11:54 AM	David Strachan	47 Finlay Mill Road	Midhurst	5	5	4	5	4	5	5	This is new thinking and is fraught with unknowns. Distances in Simcoe County are vast and many trucks will travel long distances with environmental and cost consequences. How much research have we done into the following: 1. What will be the annual cost of the above transportation vs the existing practice? 2. Will the chosen location be the least expensive in the long run, bearing in mind that most of the waste will be generated in southern Simcoe. 3. What will be the total cost of operating the new facilities vs the existing practice? 4. Which other counties or operators anywhere else have we consulted to learn from their experiences? 4. As most of the waste will be generated in southern Simcoe,	-	Other	I believe that the decision should be entirely dependent upon the results of a business case plan, which should include environmental impact. The outcome might produce an obvious choice, or more alternatives.	Policies regarding recycling and the handling of consumer waste is vitally important for the 21st century. The best ways to accomplish this should be determined by research and experimentation by experts on a small scale, before being by universally adopted by local governments across Canada. In my view, the variety of options is too broad and the problem too complicated to be left to the discretion of individual Counties.
not completed	October 4, 2016	12:14 PM															
not completed	October 4, 2016	12:16 PM	Dave Rell	Gill Road													
119	October 4, 2016	12:43 PM	D. Knowlton	7447 5 Side Road	Alliston	4	3	4	4	4	4	4	-	No	DBB		
incomplete - full name and/or address not provided	October 4, 2016	12:50 PM	1220 Gill Road	Midhurst 19 x 1 m2	Springwater	5	5	5	5	5	5	5	-	No	DBB		
not completed	October 4, 2016	12:54 PM	John	3248 Horseshoe Valley Road West													
not completed	October 4, 2016	1:00 PM															
120	October 4, 2016	1:23 PM	Lisa Fischer-Jenssen	1476 Rainbow Valley Road West	Phelpston	5	3	3	4	4	5	4	I am very worried about the use of our Environment on all levels.. I am worried that this will harm our watershed, and the lives of the direct neighbours to that site.. I am worried that the site hasn't truly been investigated.. I am worried about the loss of that much natural forests and what little bit our wildlife has left... I hate to see the distruction of that land or any of our bush's.	No	Other	find another location.	only that the whole thing need to go elsewhere.. SOME industrial site.. NOT a natural forest.. we need those trees to live.

Organics Processing Facility - Project Delivery Method Survey Results

Survey No.	Date	Time Received	Name	Address		Question 1 - seven considerations							Are there other considerations related to the project delivery method that should be included?	Question 2 - agree with DBO model?	Question 3 - alternate model (if no to Question 2)		Do you have any other comments regarding the project delivery method for the OPF?
						Budget	Sched	Design	Admin	Control	Risk	Tech			Selection	Explanation	
incomplete - full name and/or address not provided	October 4, 2016	2:24 PM	J. Smith		Stayner	2	2	2	2	2	2	2		No	DBOO		No
incomplete - full name and/or address not provided	October 4, 2016	2:25 PM															
121	October 4, 2016	2:26 PM	Bill Waechter	7 Pine Hill Drive	Phelpston	4	4	4	4	4	4	4	THERE IS NO PUBLIC APPROVAL FOR THIS PROJECT,YET THE COUNTY CONTINUES TO MOVE FORWARD IN A BULLISH MANNER	No	DBOO		MUST BE BUILT IN AN EXISTING INDUSTRIAL SITE NOT A FOREST
122	October 4, 2016	5:03 PM	James Bidmead	6 Toronto Street, Unit 904	Barrie	5	3	5	5	5	5	5	Water Table! Does anyone in the Government know what a water table is? Everything they want to build has to be built where the water table is at ground level. First Elmvale now the county forests with a high water table. Government is determined to pollute the area water.	No	DBOO		Relocate the OPF project.
123	October 4, 2016	6:47 PM	Sherrileen Wels	12 Pine Hill Drive	Phelpston	5	5	5	5	5	5	5	The MOST advanced technologies as this should not be built in a residential area at all.	Yes	-		This site does not belong anywhere on Horseshoe Valley Road. Concerned about any odour at all coming from the facility and the trucks. Must be the most advanced technology.
incomplete - full name and/or address not provided	October 4, 2016	7:07 PM	29 Lawrence		Anten Mills	4	1	3	4	5	5	5	The Ministry has few staff to monitor operations such as this. It is of the utmost importance to ensure every step of the operation is closely monitored on a frequent basis. How can we, the public, be assured that the environment and our health is not at risk?	No	Other	Technology and design already exist. County should either hire or train staff to operate.	Should the company chosen for the design, build, operate be the same one who did the selection it would be very bad optics. I believe the selection process was flawed. How can we have faith in this company?
124	October 4, 2016	7:11 PM	Martin M.	238 Clayborne Place	Orillia	5	5	5	5	5	5	5	Watershed engineering - the obvious fact that a 5, 10, 20, 50 or a 100 year storm will drive leachate into the Matheson Creek; guaranteed. Elevation levels between the proposed site and the creek are significant. Archeology - the fact that you will unearth and disturb Iroquois/Pioneer remains along what used to be "the Tobacco Trail" between Georgian Bay and Lake Simcoe. Historical maps from the Ontario Archaeological Society prove this already. Its been recorded. The fact you would bulldoze through a forest and set up a dump is unfathomable to me. PURE EVIL	No	-	Lump sum contract with a fixed scope and timeline. A design build means its an open contract which can be revised ad nauseam and costs not stipulated. Hooks into the taxpayer...	
125	October 4, 2016	7:56 PM	Denise Wilander	1 Pine Hill Drive	Phelpston	5	5	5	5	5	5	5	-	Yes	-		
126	October 4, 2016	7:57 PM	Esa Wilander	1 Pine Hill Drive	Phelpston	5	5	5	5	5	5	5	-	Yes	-		
127	October 4, 2016	8:11 PM	Charles Waterman	10 Malibu Manor	Alliston	5	5	5	5	5	5	5	-	Yes	-		No
128	October 4, 2016	10:31 PM	Robin Enslen	3842 Horseshoe Valley Road West	Springwater	5	4	4	4	5	5	4	Future plans on our forests green spaces	No	DBOO		input from stakeholders